

DEPARTMENT OF SOCIAL SERVICES OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Anthony Mastroianni HHC Regional VP, Finance William W. Backus Hospital 326 Washington St. Norwich CT 06360-2742

Dear Mr. Mastroianni:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of William W. Backus Hospital.

Provider Specific Rates

Medicaid Provider ID	004025144	
Wage Adjusted Conversion	on Factor	\$86.12
Cost-to-Charge Ratio for	Outliers only	0.30025

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Mastroianni December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

- (1) Send a written request to the Department of Social Services within 10 days of the date of this letter. The 10 days are measured from the date of this letter to the date of the postmark, email or delivery of the request; AND
- (2) Send a detailed, written description of all items of aggrievement within 90 days of the date of this letter. The 90 days are measured from the date of this letter to the date of the postmark, email or delivery of the detailed, written description of each specific item of aggrievement.

You must comply with both of these requirements in order to have a hearing. Please send both the 10-day letter and the detailed items of aggrievement to Theresa Messner, Department of Social Services, 55 Farmington Avenue, 9th Floor, Hartford, CT 06105 or Theresa.Messner@ct.gov.

Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan Deputy Commissioner

Lathlee M. Brensan

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693
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TDD 1-800-842-4524

December 29, 2017

Patrick McCabe Sr. V.P. Finance/CFO Bridgeport Hospital 267 Grant St.P.O. Box 5000 Bridgeport CT 06610-0120

Dear Mr. McCabe:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Bridgeport Hospital.

Provider Specific Rates

Medicaid Provider ID	004025003	
Wage Adjusted Conver	sion Factor	\$90.12
Cost-to-Charge Ratio fo	or Outliers only	0.18095

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. McCabe December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

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Sincerely,

Kathlen M. Brennan

Kathleen M. Brennan

Danuty Commissioner

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Richard Braam VP/Finance/CFO Bristol Hospital Brewster Rd.P.O. Box 977 Bristol CT 06011-0977

Dear Mr. Braam:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Bristol Hospital.

Provider Specific Rates

Medicaid Provider ID	004025193	
Wage Adjusted Convers	sion Factor	\$83.59
Cost-to-Charge Ratio fo	r Outliers only	0.20115

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Braam December 29, 2017 Page 2 of 2

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Sincerely,

Kathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
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December 29, 2017

Carolyn Freiheit Hartford HealthCare Regional VP, Finance The Hospital of Central Connecticut 100 Grand St.P.O. Box 100 New Britain CT 06050-4000

Dear Ms. Freiheit:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of The Hospital Of Central Connecticut.

Provider Specific Rates

Medicaid Provider ID	004025243	007228692	007228694
Wage Adjusted Convers	ion Factor	\$8.	3.59
Cost-to-Charge Ratio fo	r Outliers onl	ly 0.3	33993

State-Wide Parameters Conversion Factor for:

Conversion ractor for.	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Ms. Freiheit December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

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Sincerely,

Kathleen M. Brennan

Kathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES OFFICE OF THE DEPUTY COMMISSIONER Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Steven H. Rosenberg Sr. VP & CFO Danbury Hospital 24 Hospital Ave. Danbury CT 06810-6099

Dear Mr. Rosenberg:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Danbury Hospital.

Provider Specific Rates - Danbury Hospital

Medicaid Provider ID 004025227 004025052 Wage Adjusted Conversion Factor \$90.12

Cost-to-Charge Ratio for Outliers only 0.29612

Provider Specific Rates - Danbury Hospital dba New Milford Hospital

Medicaid Provider ID 008055717

Wage Adjusted Conversion Factor \$83.59 Cost-to-Charge Ratio for Outliers only 0.29612

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Rosenberg December 29, 2017 Page 2 of 2

Additional information on the initial rate development process can be found on the DSS website that can be accessed by going to http://portal.ct.gov/dss, selecting "Health & Home Care", "For Providers", "Medicaid Hospital Reimbursement", and then "Related Resources". For your reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Sincerely,

Kathleen M. Brennan Deputy Commissioner

Katrlee M. Brena

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Paul Beaudoin Chief Financial Officer Day Kimball Hospital 320 Pomfret St.P.O. Box 6001 Putnam CT 06260-0901

Dear Mr. Beaudoin:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Day Kimball Hospital.

Provider Specific Rates

Medicaid Provider ID	004024931	007228881
Wage Adjusted Convers	sion Factor	\$84.90
Cost-to-Charge Ratio fo	r Outliers on	ly 0.31930

State-Wide Parameters Conversion Factor for:

commensuration rector for.	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Beaudoin December 29, 2017 Page 2 of 2

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Sincerely,

Kathlen M. Brennan

Kathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Jeffrey Geoghegan Chief Financial Officer John Dempsey Hospital 263 Farmington Ave. Farmington CT 06032-2805

Dear Mr. Geoghegan:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of John Dempsey Hospital.

Provider Specific Rates

Medicaid Provider ID	004025250	
Wage Adjusted Conversi	on Factor	\$83.59
Cost-to-Charge Ratio for	Outliers only	0.37078

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Geoghegan December 29, 2017 Page 2 of 2

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Sincerely,

Kathleen M. Brennan Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Eugene J. Colucci Vice President, Finance Greenwich Hospital 5 Perryridge Rd. Greenwich CT 06830-4697

Dear Mr. Colucci:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Greenwich Hospital.

Provider Specific Rates

Medicaid Provider ID	004025086	
Wage Adjusted Convers	sion Factor	\$90.12
Cost-to-Charge Ratio fo	or Outliers only	0.22570

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Colucci December 29, 2017 Page 2 of 2

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Sincerely,

Kathleen M. Brennan Deputy Commissioner

Kathlen M. Brennan

cc: C. LaVigne S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Mark O'Neill VP/Finance/CFO Griffin Hospital 130 Division St. Derby CT 06418-1377

Dear Mr. O'Neill:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Griffin Hospital.

Provider Specific Rates

Medicaid Provider ID 004025219	
Wage Adjusted Conversion Factor	\$85.07
Cost-to-Charge Ratio for Outliers only	0.23319

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. O'Neill December 29, 2017 Page 2 of 2

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Sincerely,

Kathleen M. Brennan Deputy Commissioner

Kathlen M Grennan

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C. LaVigne

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N. Holmes



DEPARTMENT OF SOCIAL SERVICES
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December 29, 2017

Gerald Boisvert Chief Financial Officer Hartford Hospital 80 Seymour St.P.O. Box 5037 Hartford CT 06102-5037

Dear Mr. Boisvert:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Hartford Hospital.

Provider Specific Rates

Medicaid Provider ID	004025151	008020366
Wage Adjusted Convers	sion Factor	\$83.59
Cost-to-Charge Ratio fo	r Outliers on	ly 0.27775

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Boisvert December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

- (1) Send a written request to the Department of Social Services within 10 days of the date of this letter. The 10 days are measured from the date of this letter to the date of the postmark, email or delivery of the request; AND
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You must comply with both of these requirements in order to have a hearing. Please send both the 10-day letter and the detailed items of aggrievement to Theresa Messner, Department of Social Services, 55 Farmington Avenue, 9th Floor, Hartford, CT 06105 or Theresa.Messner@ct.gov.

Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan Deputy Commissioner

Deputy Commissione

cc: C. LaVigne S. Ouellette N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Susan Schapp Chief Financial Officer Charlotte Hungerford Hospital 540 Litchfield St.P.O. Box 988 Torrington CT 06790-0988

Dear Ms. Schapp:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Charlotte Hungerford Hospital.

Provider Specific Rates

Medicaid Provider ID	004025011	
Wage Adjusted Convers	sion Factor	\$83.59
Cost-to-Charge Ratio fo	r Outliers only	0.36736

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Ms. Schapp December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Sincerely,

Kathleen M. Brennah Deputy Commissioner

Kathley M. Brennan

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

David M. Bittner Vice President & CFO Johnson Memorial Hospital 201 Chestnut Hill Rd. Stafford Springs CT 06076-0860

Dear Mr. Bittner:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Johnson Memorial Hospital.

Provider Specific Rates

Medicaid Provider ID 004024980)
Wage Adjusted Conversion Factor	\$83.59
Cost-to-Charge Ratio for Outliers or	nly 0.30872

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Bittner December 29, 2017 Page 2 of 2

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Sincerely,

Kathleen M. Brennan Deputy Commissioner

Kathler M. Brennan

cc: C. LaVigne S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Seth VanEssendelft Chief Financial Officer Lawrence and Memorial Hospital 365 Montauk Ave. New London CT 06320-4769

Dear Mr. VanEssendelft:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Lawrence and Memorial Hospital.

Provider Specific Rates

Medicaid Provider ID	004024972	007228690
Wage Adjusted Conver	sion Factor	\$86.12
Cost-to-Charge Ratio fo	or Outliers onl	y 0.32019

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. VanEssendelft December 29, 2017 Page 2 of 2

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan
Rathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Michael Veillette Senior Vice President, Finance Manchester Memorial Hospital 71 Haynes St. Manchester CT 06040-4188

Dear Mr. Veillette:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Manchester Memorial Hospital.

Provider Specific Rates

Medicaid Provider ID	008069213	
Wage Adjusted Conver	sion Factor	\$83.59
Cost-to-Charge Ratio fo	or Outliers only	0.18479

State-Wide Parameters

Conversion Factor for:
General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Veillette December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan

Deputy Commissioner

Kathlee M. Grenna

cc:

C. LaVigne

S. Quellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Carolyn Freiheit Hartford HealthCare Regional VP, Finance MidState Medical Center 435 Lewis Ave. Meriden CT 06451

Dear Ms. Freiheit:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of MidState Medical Center.

Provider Specific Rates

Medicaid Provider ID	004025078	
Wage Adjusted Conver	sion Factor	\$85.07
Cost-to-Charge Ratio fo	or Outliers only	0.33635

State-Wide Parameters

Conversion Factor for:
General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Ms. Freiheit December 29, 2017 Page 2 of 2

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Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathlen M. frenan Kathleen M. Brennan

Deputy Commissioner

cc: (

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Susan Martin
Vice President/CFO
Middlesex Hospital
28 Crescent St.
Middletown CT 06457-3650

Dear Ms. Martin:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Middlesex Hospital.

Provider Specific Rates

Medicaid Provider ID	004025102	
Wage Adjusted Convers	sion Factor	\$83.59
Cost-to-Charge Ratio fo	or Outliers only	0.20627

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Ms. Martin December 29, 2017 Page 2 of 2

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Sincerely,

Kathleen M. Brennan

Kathleen M. frenzan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Laura Smith Chief Financial Officer Milford Hospital 300 Seaside Ave. Milford CT 06460-4603

Dear Ms. Smith:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Milford Hospital.

Provider Specific Rates

Medicaid Provider ID	004025094	
Wage Adjusted Convers	sion Factor	\$85.07
Cost-to-Charge Ratio fo	r Outliers only	0.25185

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Ms. Smith December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Patrick Minicus Vice President & CFO Norwalk Hospital Maple St. Norwalk CT 06856-5050

Dear Mr. Minicus:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Norwalk Hospital.

Provider Specific Rates

Medicaid Provider ID	004025235	
Wage Adjusted Convers	sion Factor	\$90.12
Cost-to-Charge Ratio fo	r Outliers only	0.30081

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Minicus December 29, 2017 Page 2 of 2

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennah

Deputy Commissioner

Kathlee M. Grenna

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Michael Veillette Senior Vice President, Finance Rockville General Hospital 31 Union St. Vernon CT 06066-3160

Dear Mr. Veillette:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Rockville General Hospital.

Provider Specific Rates

Medicaid Provider ID 008069220

Wage Adjusted Conversion Factor \$83.59 Cost-to-Charge Ratio for Outliers only 0.18072

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Veillette December 29, 2017 Page 2 of 2

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan Deputy Commissioner

Kathleen M. Brennan

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

David M. Bittner Vice President & CFO St. Francis Hospital and Medical Center 114 Woodland St. Hartford CT 06105-1299

Dear Mr. Bittner:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of St. Francis Hospital and Medical Center.

Provider Specific Rates

Medicaid Provider ID	004024923	
Wage Adjusted Convers	sion Factor	\$83.59
Cost-to-Charge Ratio fo	r Outliers only	0.22850

State-Wide Parameters

Conversion Factor for:
General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Bittner December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

- (1) Send a written request to the Department of Social Services within 10 days of the date of this letter. The 10 days are measured from the date of this letter to the date of the postmark, email or delivery of the request; AND
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Sincerely,

Kathleen M. Brennan Deputy Commissioner

Kathleen M. Brennan

Deputy Commission

cc: C. LaVigne S. Ouellette N. Holmes M. Gilbert



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Chris Hayes Chief Financial Officer St. Mary's Hospital 56 Franklin St. Waterbury CT 06706-1281

Dear Mr. Hayes:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of St. Mary's Hospital.

Provider Specific Rates

Medicaid Provider ID	004025060	
Wage Adjusted Convers	sion Factor	\$85.07
Cost-to-Charge Ratio fo	r Outliers only	0.20072

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Hayes December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Sincerely,

Kathleen M. Brennan Deputy Commissioner

Lathlee M. Brennar

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Stephen Franko Sr. VP & CFO St. Vincent's Medical Center 2800 Main St. Bridgeport CT 06606-4292

Dear Mr. Franko:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of St. Vincent's Medical Center.

Provider Specific Rates

Medicaid Provider ID 004025185	
Wage Adjusted Conversion Factor	\$90.12
Cost-to-Charge Ratio for Outliers only	0.27434

State-Wide Parameters

Conversion Factor for:
General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Franko December 29, 2017 Page 2 of 2

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Sincerely,

Kathleen M. Brennan

Deputy Commissioner

Lathlee M. Brennan

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 **Facsimile** (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Christian Bergeron Chief Financial Officer Sharon Hospital 50 Hospital HillP.O. Box 789 Sharon CT 06069-0789

Dear Mr. Bergeron:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1. 2018 for Medicaid patients of Sharon Hospital.

Provider Specific Rates

Medicaid Provider ID	008074565	
Wage Adjusted Convers	sion Factor	\$83.59
Cost-to-Charge Ratio fo	r Outliers only	0.25785

State-Wide Parameters

Conversion Factor for: General Acute Care Hospitals \$76.42 Children's Hospitals \$82.25 Private Psychiatric and Chronic Disease \$71.76 Outlier Multiplier 1.75 Outlier Threshold

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

\$4,150.00

Mr. Bergeron December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Sincerely,

Kathleen M. Brennan

Deputy Commissioner

Kathlee M. Brenna

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Kevin Gage Chief Financial Officer Stamford Hospital Shelburne Rd. and West Broad St.P.O. Box 9317 Stamford CT 06904-9317

Dear Mr. Gage:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Stamford Hospital.

Provider Specific Rates

Medicaid Provider ID	004024964	
Wage Adjusted Convers	sion Factor	\$90.12
Cost-to-Charge Ratio fo	r Outliers only	0.15138

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Gage December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

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Sincerely,

Kathleen M. Brennan Deputy Commissioner

Kathley M. Brenna

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES OFFICE OF THE DEPUTY COMMISSIONER Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Paul Golino Chief Financial Officer Waterbury Hospital 64 Robbins St.P.O. Box 1590 Waterbury CT 06721-1590

Dear Mr. Golino:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Waterbury Hospital.

Provider Specific Rates

Medicaid Provider ID 008069223	
Wage Adjusted Conversion Factor	\$85.07
Cost-to-Charge Ratio for Outliers only	0.16460

State-Wide ParametersConversion Factor for:

General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Golino December 29, 2017 Page 2 of 2

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Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Sincerely,

Kathleen M. Brennah

Deputy Commissioner

Lathley M. Grenner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Anthony Mastroianni HHC Regional VP, Finance Windham Community Memorial Hospital 112 Mansfield Ave. Willimantic CT 06226-2040

Dear Mr. Mastrojanni:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Windham Community Memorial Hospital.

Provider Specific Rates

Medicaid Provider ID	004025110	
Wage Adjusted Convers	sion Factor	\$84.90
Cost-to-Charge Ratio fo	or Outliers only	0.34309

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Mastroianni December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Vincent Tammaro Chief Financial Officer Yale-New Haven Hospital 20 York St. New Haven CT 06510-3202

Dear Mr. Tammaro:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Yale-New Haven Hospital.

Provider Specific Rates

Medicaid Provider ID 004025128	
Wage Adjusted Conversion Factor	\$85.07
Cost-to-Charge Ratio for Outliers only	0.18618

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Tammaro December 29, 2017 Page 2 of 2

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Sincerely,

Kathlen M. frennan Kathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Patrick Garvey Chief Financial Officer CT Children's Medical Center 282 Washington Street Hartford CT 06106

Dear Mr. Garvey:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of CT Children's Medical Center.

Provider Specific Rates

Medicaid Provider ID 004159978	
Wage Adjusted Conversion Factor	\$89.96
Cost-to-Charge Ratio for Outliers only	0.29461

State-Wide Parameters Conversion Factor for:

Conversion ractor for.	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Garvey December 29, 2017 Page 2 of 2

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Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta. Cecil@ct.gov.

Sincerely,

Lathlee M Brenna Kathleen M. Brennan Deputy Commissioner

C. LaVigne cc: S. Ouellette N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Paul Maloney Vice President of Finance Natchaug Hospital 189 Storrs Road Mansfield Center CT 06250

Dear Mr. Maloney:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Natchaug Hospital.

Provider Specific Rates

Medicaid Provider ID 004025276	
Wage Adjusted Conversion Factor	\$78.49
Cost-to-Charge Ratio for Outliers only	0.40101

State-Wide Parameters

Conversion Factor for:
General Acute Care Hospitals \$76.42
Children's Hospitals \$82.25
Private Psychiatric and Chronic Disease \$71.76
Outlier Multiplier 1.75
Outlier Threshold \$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Maloney December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

- (1) Send a written request to the Department of Social Services within 10 days of the date of this letter. The 10 days are measured from the date of this letter to the date of the postmark, email or delivery of the request; AND
- (2) Send a detailed, written description of all items of aggrievement within 90 days of the date of this letter. The 90 days are measured from the date of this letter to the date of the postmark, email or delivery of the detailed, written description of each specific item of aggrievement.

You must comply with both of these requirements in order to have a hearing. Please send both the 10-day letter and the detailed items of aggrievement to Theresa Messner, Department of Social Services, 55 Farmington Avenue, 9th Floor, Hartford, CT 06105 or Theresa.Messner@ct.gov.

Any questions or correspondence should be directed to Roberta Cecil of the Reimbursement and Certificate of Need unit at 860-424-5932 or Roberta.Cecil@ct.gov.

Sincerely,

Kathleen M. Brennan Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Laurie Whelan Senior Vice President Finance, CFO Hospital for Special Care 2150 Corbin Avenue New Britain CT 06053

Dear Ms. Whelan:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Hospital for Special Care.

Provider Specific Rates

Medicaid Provider ID	004025326	
Wage Adjusted Convers	ion Factor	\$78.49
Cost-to-Charge Ratio for	r Outliers only	0.48587

State-Wide Parameters

Conversion Factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Ms. Whelan December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

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Sincerely,

Kathleen M. Brennan

Deputy Commissioner

Kathlee M. Brenna

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C. LaVigne

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DEPARTMENT OF SOCIAL SERVICES OFFICE OF THE DEPUTY COMMISSIONER Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

Jon Mace Chief Financial Officer/Controller Gaylord Hospital 50 Gaylord Farm Road Wallingford CT 06492

Dear Mr. Mace:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Gaylord Hospital.

Provider Specific Rates

Medicaid Provider ID 004025284

Wage Adjusted Conversion Factor \$79.88 Cost-to-Charge Ratio for Outliers only 0.44184

State-Wide Parameters

Conversion Factor for:

General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Mace December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

Please be advised that, pursuant to section 17b-238(b) of the Connecticut General Statutes, if you are aggrieved by this rate decision and you want to have a hearing, you must:

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Sincerely,

Kathleen M. Brennan

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes



DEPARTMENT OF SOCIAL SERVICES
OFFICE OF THE DEPUTY COMMISSIONER

Telephone (860) 424-5693 Facsimile (860) 424-4860 TDD 1-800-842-4524

December 29, 2017

David M. Bittner
Vice President & CFO
St. Francis Hospital and Medical Center
114 Woodland St.
Hartford CT 06105-1299

Dear Mr. Bittner:

Pursuant to section 17b-239 of the Connecticut General Statutes, the Department implemented a new outpatient prospective payment system (OPPS) effective for dates of service on or after July 1, 2016.

Pursuant to and in order to comply with section 12 of Public Act 17-4 of the June 2017 Special Session, a rate increase of 6.5% was applied to the conversion factor for the general acute care hospitals effective January 1, 2018.

Below are the rates and parameters effective for dates of service on or after January 1, 2018 for Medicaid patients of Mount Sinai Rehabilitation Hospital.

Provider Specific Rates

Medicaid Provider ID 0	04147725	
Wage Adjusted Conversio	n Factor \$78.49	
Cost-to-Charge Ratio for C	Outliers only 0.36921	1

State-Wide Parameters

Conversion factor for:	
General Acute Care Hospitals	\$76.42
Children's Hospitals	\$82.25
Private Psychiatric and Chronic Disease	\$71.76
Outlier Multiplier	1.75
Outlier Threshold	\$4,150.00

Under OPPS, services are listed on the Connecticut Medical Assistance Program (CMAP) Addendum B and are primarily reimbursed based on the CMAP Ambulatory Payment Classification (APC) system. CMAP Addendum B is a detailed list by procedure code that documents the APC groups, status indicators, and relative weights adopted by DSS for the APC methodology. CMAP Addendum B also documents the services that are not paid by APC and are instead reimbursed based on the Outpatient Hospital Fee Schedule or another specified fee schedule. CMAP Addendum B can be found at https://www.ctdssmap.com under Hospital Modernization.

Mr. Bittner December 29, 2017 Page 2 of 2

reference, we have attached the updated calculations. The rate letters and calculations will also be available on the website under "Medicaid Hospital Reimbursement", "Fees/Payments".

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Sincerely,

Kathleen M. Brennan

Reputy Commissioner

Deputy Commissioner

cc:

C. LaVigne

S. Ouellette

N. Holmes